



June 16, 2010

To Whom It May Concern:

The intent of this letter is to provide a professional reference for Mr. Wayne Russell who was contracted by Diversified Machine, Inc. (DMI) to reduce costs, improve productivity and profitability on a poor performing automotive casting operation.

Mr. Russell proved to be a very competent, experienced and proficient Industrial Engineering Consultant by very quickly assessing the problems on the line, gathered and developed the necessary data and then implemented methodical improvement steps to eliminate excessive labor, reduce generated scrap, improve line capacity and output. In addition he established layout and method improvements to eliminate wasted motion and NVA to reduce operator fatigue and improve safety. Wayne is also very personable and he worked seamlessly and effectively with our team of managers, supervisors, and operators to achieve the stated objectives.

I would highly recommend Wayne Russell to any manufacturing or service industry who desires to eliminate waste, reduce costs and improve productivity. He is one of the best I have had the pleasure of working with over the years and look forward to when we will be able to work together again.

Please feel free to contact me directly to further discuss Wayne and his accomplishments while engaged with DMI.

Sincerely,

Doug Forbes  
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